ARIN Strategic Direction Statement

1. Provide industry-leading Internet number registry services to organizations in the service region –
   a) Establish a product management approach to ARIN services incorporating introduction, evolution, and retirement of services for its customers
   b) Continue evolution of ARIN's registry services as sought by the industry
   c) Continue migration of ARIN's service delivery approach to more scalable and distributed infrastructure
   d) Partner with the ARIN community to retire older ARIN services and reduce maintenance load
   e) Continue promoting ARIN services to current and potential ARIN customers
   f) Continue performing equitable cost recovery across the customer community though a stable and consistent fee schedule

2. Prioritize the advancement of Internet routing security –
   a) Continue deploying advanced resource certification (RPKI) and Internet routing registry (IRR) services
   b) Assure highly available and robust RPKI and IRR services
   c) Promote RPKI deployment in the region
   d) Continue to explore options for removing barriers to RPKI adoption via training, outreach, and interface improvements

3. Protect the multi-stakeholder approach to Internet technical coordination and the Internet number registry system –
   a) Improve accuracy and trust in the Internet number registry system, including related registry policy.
   b) Promote and enforce responsible community participation for all ARIN activities
   c) Increase promotion of IPv6 with particular emphasis on IPv6-only solutions.
   d) Support Internet technical operations related to Internet number registry system
   e) Continue proactive engagement with governments to support their Internet policy activities and promote mutual understanding between government and the Internet numbers community
   f) Support a community-led review and update of the ICP-2 framework for RIR recognition, including the regional framework for Internet number resource allocation.
   g) Improve engagement with General Membership on industry advocacy issues.

4. Strengthen ARIN's organization and practices to provide excellent results on a consistent basis –
   a) Transition to an ongoing strategic planning framework
   b) Strengthen the quarterly program management and operational metrics reporting
   c) Continue our systematic approach to organizational risk management
   d) Develop stronger Board operational processes
   e) Continue our ongoing strategic cost management efforts
   f) Maintain a strong organizational security posture commensurate with ongoing registry risk

5. Increase our outreach and support to our members in the Caribbean
   a) To support the strengthening and resiliency of Internet infrastructure in the Caribbean
   b) To strengthen government relations engagement with all applicable territories
   c) To have ARIN services well-known to the Caribbean Internet community
   d) Increase community participation in ARIN policy development